#### LOWELL PUBLIC SCHOOLS



Henry J. Mroz Central Administration Offices 155 Merrimack Street Lowell, MA 01852

Joel D. Boyd, Ed.D Superintendent Tel: 978-674-4324 Fax: 978-937-7609

E-Mail: jhall@lowell.k12.ma.us

To:

Dr. Joel Boyd, Superintendent of Schools

From:

Dr. James Hall, Chief Operating Officer

Date:

September 9, 2021

Re:

Minimum Wage Increase

On January 1, 2021, the minimum hourly wage in Massachusetts will increase to \$13.50 per hour. It will further increase to \$14.25 per hour on January 1, 2022 and to \$15.00 on January 1, 2023.

I recommend that the minimum hourly rate of pay for cafeteria workers who are "call-ins" be increased to \$15.00 per hour effective September 20, 2021.

I also recommend that the minimum hourly rate for Cafe Temp Workers who are scheduled for 3.5 or more hours a work day, temporarily be increased to no less than \$17.00 per work hour effective September 20, 2021 for the remainder of the 2021/2022 school year.

According to the Department of Labor Standards ("Applicability of M.G.L.c 151 to Town Employees"), Legislative intent excludes state employees from the Commonwealth's minimum wage which extends to employees of municipalities as well (see March 1, 2019 memo). However, it is important that we continue to provide competitive wages to our staff in order to attract the quality employees and to fully staff our workforce.

In an average year, approximately 6,500 call-in hours are projected to be used. It is likely this proposed increase will cost about \$13,000.00 if those projections hold. To increase the minimum wage to \$17.00 per hour for the Cafe Temp Workers scheduled for more than 3.5 hours would equate to approximately \$160,000 in additional labor costs per school year. Currently, some of these junior employees are making approximately \$15.20 per hour.

If this increase occurred, the projected "return" from the cafeteria program would still be projected to be over \$850,000, so this would not adversely impact other parts of the school budget. Additionally, this wage increase would have a positive impact on the food service program and allow us to hire additional staff in a tough market, sustain current operations, and better position us to launch a dinner program for students regularly participating in after school programs in Fine Arts, athletics, and clubs.

	Caferteria Workers	Salary Grid								
-		2017-2020								-
		2017 2020	7/1/2018	1/1/2019	6/30/2019	7/1/2019	1/1/2020	6/30/2020		
			0.00%	2.00%	1.00%	0.00%	2.00%	1.00%		
	Title	STEP		Mid Point			Mid Point			
							_	weekly	weekly	Yearl
								43 pays	52 pays	
1	Cook/Manager	1st	\$774.24	\$789.73	\$797.63	\$797.63	\$813.58	\$821.71	679.49	\$35,333
	10 yr	2nd	\$781.79	\$797.43	\$805.40	\$813.18	\$829.45	\$837.74	692.75	\$36,022
	15 yr	3rd	\$791.28	\$807.11	\$815.18	\$832.73	\$849.38	\$857.87	709.40	\$36,888
-	20 yr	4th	\$799.80	\$815.79	\$823.95	\$850.28	\$867.28	\$875.95	724.35	\$37,666
1.5	Cook/Manager STEM	1st	\$797.47	\$813.42	\$821.56	\$821.56	\$837.99	\$846.37	699.88	\$36,393
1.5	10 yr	2nd	\$805.02	\$821.12	\$829.33	\$837.11	\$853.85	\$862.39	713.13	\$37,082
-	15 yr	3rd	\$814.51	\$830.80	\$839.10	\$856.65	\$873.79	\$882.53	729.78	\$37,948
	20 yr	4th	\$823.02	\$839.48	\$847.88	\$874.20	\$891.69	\$900.61	744.73	\$38,726
2	Cook/Manager - LHS	1st	\$834.68	\$851.38	\$859.89	\$859.89	\$877.09	\$885.86	732.54	\$38,091
	10 yr	2nd	\$842.23	\$859.08	\$867.67	\$875.45	\$892.95	\$901.88	745.79	\$38,781
	15 yr	3rd	\$851.72	\$868.75	\$877.44	\$894.99	\$912.89	\$922.02	762.44	\$39,646
	20 yr	4th	\$860.24	\$877.44	\$886.21	\$912.54	\$930.79	\$940.10	777.39	\$40,424
	C-ff D	1.04	ČE 02 1E	¢502.70	¢500.72	¢500 73	\$611.73	\$617.84	510.91	\$26,567
4	Café Permanent 1 10 yr	1st 2nd	\$582.15 \$589.70	\$593.79 \$601.49	\$599.73 \$607.51	\$599.73 \$615.29	\$627.59	\$633.87	524.16	\$20,367
	15 yr	3rd	\$599.19	\$611.17	\$617.28	\$634.83	\$647.53	\$654.00	540.81	\$28,122
	20 yr	4th	\$607.70	\$619.86	\$626.06	\$652.38	\$665.43	\$672.08	555.76	\$28,899
	· ·									,
5	Café Permanent 2	1st	\$606.19	\$618.31	\$624.50	\$624.50	\$636.99	\$643.36	532.01	\$27,664
	10 yr	2nd	\$613.74	\$626.01	\$632.27	\$640.05	\$652.85	\$659.38	545.26	\$28,353
	15 yr	3rd	\$623.22	\$635.69	\$642.05	\$659.60	\$672.79	\$679.52	561.91	\$29,219
	20 yr	4th	\$631.74	\$644.38	\$650.82	\$677.15	\$690.69	\$697.59	576.86	\$29,996
			4	4446.70	4440.40	ć440.40	Ć454.45	£452.56	126.24	ĆC ECA
6	Cafeteria employee temp 2 hours	1st	\$143.85	\$146.72	\$148.19	\$148.19	\$151.15 \$167.02	\$152.66 \$168.69	126.24 139.49	\$6,564. \$7,253.
_	10 yr	2nd 3rd	\$151.40 \$160.88	\$154.42 \$164.10	\$155.97 \$165.74	\$163.75 \$183.29	\$186.95	\$188.82	156.14	\$8,119.
	15 yr	4th	\$169.40	\$172.79	\$174.51	\$200.84	\$204.86	\$206.90	171.09	\$8,896.
	20 yr	401	\$105.40	3112.13	31/4.31	\$200.04	\$204.00	\$200.50	171.05	70,030.
7	Cafeteria employee temp 3 hours	1st	\$214.98	\$219.28	\$221.47	\$221.47	\$225.90	\$228.16	188.67	\$9,810.
	10 yr	2nd	\$222.53	\$226.98	\$229.25	\$237.02	\$241.77	\$244.18	201.92	\$10,499
	15 yr	3rd	\$232.01	\$236.65	\$239.02	\$256.57	\$261.70	\$264.32	218.57	\$11,365
	20 yr	4th	\$240.53	\$245.34	\$247.79	\$274.12	\$279.60	\$282.40	233.52	\$12,143
			400000	4204.05	4204.07	6204.07	¢200.77	6202.70	251 20	ć12.0C2
8	Cafeteria employee temp 4 hours	1st	\$286.23	\$291.95	\$294.87	\$294.87	\$300.77	\$303.78	251.20	\$13,062
-	10 yr	2nd	\$293.78 \$303.26	\$299.65 \$309.33	\$302.65 \$312.42	\$310.43 \$329.97	\$316.63 \$336.57	\$319.80 \$339.93	264.45 281.10	\$13,751. \$14,617.
	15 yr 20 yr	3rd 4th	\$303.26	\$318.01	\$312.42	\$347.52	\$354.47	\$358.01	296.05	\$15,394
	20 yr	401	\$311.76	3310.01	JJ21.1J	\$547.5E	\$55 t. 17	<b>V</b> 330.02	250.05	V 23/33
			T							
13	Cafeteria employee temp 4.5 hours	1st	\$321.87	\$328.30	\$331.59	\$331.59	\$338.22	\$341.60	282.48	\$14,688.
	10 yr	2nd	\$329.42	\$336.00	\$339.36	\$347.14	\$354.09	\$357.63	295.73	\$15,377.
	15 yr	3rd	\$338.90	\$345.68	\$349.14	\$366.69	\$374.02	\$377.76	312.38	\$16,243.
	20 yr	4th	\$347.42	\$354.37	\$357.91	\$384.24	\$391.92	\$395.84	327.33	\$17,021.
9	Cafeteria employee temp 5 hours	1st	\$357.44	\$364.59	\$368.24	\$368.24	\$375.60	\$379.36	313.70	\$16,312.
	10 yr	2nd	\$364.99	\$372.29	\$376.02	\$383.79	\$391.47	\$395.38	326.95	\$17,001. \$17,867.
	15 yr	3rd	\$374.48	\$381.97 \$390.66	\$385.79	\$403.34 \$420.89	\$411.40 \$429.30	\$415.52 \$433.60	343.60 358.55	\$17,867.
	20 yr	4th	\$383.00	\$39U.bb	\$394.56	\$4ZU.89	⊋429.3U	J433.0U	330.33	¥10,044.
						T				
10	Cafeteria employee temp 6 hours	1st	\$428.66	\$437.23	\$441.61	\$441.61	\$450.44	\$454.94	376.20	\$19,562.
10	10 yr	2nd	\$436.21	\$444.93	\$449.38	\$457.16	\$466.30	\$470.97	389.45	\$20,251.
	15 yr	3rd	\$445.70	\$454.61	\$459.16	\$476.70	\$486.24	\$491.10	406.10	\$21,117.
	20 yr	4th	\$454.21	\$463.30	\$467.93	\$494.25	\$504.14	\$509.18	421.05	\$21,894.
11	Cafeteria employee temp 6.5 hours	1st	\$464.27	\$473.55	\$478.29	\$478.29	\$487.86	\$492.73	407.45	\$21,187.
	10 yr	2nd	\$471.82	\$481.25	\$486.07	\$493.84	\$503.72	\$508.76	420.70	\$21,876.
	15 yr	3rd	\$481.30	\$490.93	\$495.84	\$513.39	\$523.66	\$528.89	437.35	\$22,742.
_	20 yr	4th	\$489.82	\$499.62	\$504.61	\$530.94	\$541.56	\$546.97	452.30	\$23,519.
-					T	T			0.00	
12	Call in Cafartaria annula Dank	1ct	11.00	11.00	11.00	11.00	11.00	11.00	0.00	
12	Call-in Caferteria employee Per hour	1st	11.00	11.00	11.00	11.00	11.00	11.00		
-										
14	Cafeteria Temp 3.5 hrs 17.5	1st	\$250.62	\$255.63	\$258.19	\$258.19	\$263.35	\$265.98	219.95	\$11,437.
	10 yr	2nd	\$258.17	\$263.33	\$265.96	\$273.74	\$279.22	\$282.01	233.20	\$12,126.
	15 yr	3rd	\$267.65	\$273.01	\$275.74	\$293.29	\$299.15	\$302.14	249.85	\$12,992.
	20 yr	4th	\$276.17	\$281.69	\$284.51	\$310.84	\$317.05	\$320.22	264.80	\$13,769.
-										
				\$652.21	\$658.73	\$658.73	\$671.91	\$678.63	561.17	\$29,181.0

# APPENDIX A

			Lowell	Public S	chools					
			Caf	eteria Wor	kers					
4				017 to June						
		7/1/2017			7/1/2018	1/1/2019		7/1/2019	1/1/2020	6/30/20
		0.0%	2.0%	1.0%	0.0%	2.0%	1.0%	0.0%	2.0%	1.0%
Title	STEP		Mid Point			Mid Point			Mid Point	200
Cook/Manager	1st	\$752	\$767	\$774	\$774	\$790	\$798	6700	0014	4
10 yr	2nd	\$755	\$770	\$778	\$774	\$790	\$805	\$798 \$813	\$814 \$829	\$8: \$8:
15 yr	3rd	\$760	\$775	\$783	\$791	\$807	\$815	\$833	\$849	\$8:
20 yr	4th	\$764	\$779	\$787	\$800	\$816	\$824	\$850	\$867	\$8
			***	4,0,1	ΨΟΟΟ	φστο	Ψ02-1	\$630	\$607	ФО
Cook/Manager STEM	1st	\$774	\$790	\$797	\$797	\$813	\$822	\$822	\$838	\$84
10 yr	2nd	\$778	\$793	\$801	\$805	\$821	\$829	\$837	\$854	\$80
15 yr	3rd	\$782	\$798	\$806	\$815	\$831	\$839	\$857	\$874	\$88
20 yr	4th	\$786	\$802	\$810	\$823	\$839	\$848	\$874	\$892	\$90
Cook/Manager - LHS	1st	\$810	\$826	\$835	\$835	\$851	\$860	\$860	\$877	\$88
10 yr	2nd	\$814	\$830	\$838	\$842	\$859	\$868	\$875	\$893	\$90
15 yr	3rd	\$818	\$835	\$843	\$852	\$869	\$877	\$895	\$913	\$92
20 yr	4th	\$823	\$839	\$847	\$860	\$877	\$886	\$913	\$931	\$94
Café Permanent 1	1st	\$565	\$576	\$582	\$582	\$594	\$600	\$600	0(12	0.1
10 yr	2nd	\$569	\$580	\$586	\$590	\$601	\$608	\$600	\$612	\$61
15 yr	3rd	\$573	\$585	\$591	\$590	\$611	\$617	\$615 \$635	\$628 \$648	\$63 \$65
20 yr	4th	\$577	\$589	\$595	\$608	\$620	\$626	\$652	\$665	\$67
		Ψ5 / /	ΨΕΟ	Ψ373	ΨΟΟΟ	Ψ020	\$020	\$032	\$003	\$07.
Café Permanent 2	1st	\$588	\$600	\$606	\$606	\$618	\$624	\$624	\$637	\$643
10 yr	2nd	\$592	\$604	\$610	\$614	\$626	\$632	\$640	\$653	\$659
15 yr 20 yr	3rd 4th	\$597 \$601	\$609 \$613	\$615 \$619	\$623	\$636	\$642	\$660	\$673	\$680
20 yi	401	\$601	\$013	\$019	\$632	\$644	\$651	\$677	\$691	\$698
Cafeteria employee temp 2 hours	1st	\$140	\$142	\$144	\$144	\$147	\$148	\$148	\$151	\$153
10 yr	2nd	\$143	\$146	\$148	\$151	\$154	\$156	\$164	\$167	\$169
15 yr	3rd	\$148	\$151	\$152	\$161	\$164	\$166	\$183	\$187	\$189
20 yr	4th	\$152	\$155	\$157	\$169	\$173	\$175	\$201	\$205	\$207
						CAN HAVE STORY				
Cafeteria employee temp 3 hours	1st	\$209	\$213	\$215	\$215	\$219	\$221	\$221	\$226	\$228
10 yr 15 yr	2nd 3rd	\$212 \$217	\$217 \$221	\$219	\$223	\$227	\$229	\$237	\$242	\$244
20 yr	4th	\$217	\$225	\$223 \$228	\$232 \$241	\$237 \$245	\$239 \$248	\$257 \$274	\$262	\$264
	7611	ΨΖΖ1	ΨΖΖ	\$228	\$241	\$243	J240	\$274	\$280	\$282
Cafeteria employee temp 4 hours	1st	\$278	\$283	\$286	\$286	\$292	\$295	\$205	#201	0204
0 yr	2nd	\$278	\$287	\$290	\$294	\$300	\$303	\$295 \$310	\$301	\$304
5 yr	3rd	\$286	\$292	\$295	\$303	\$300	\$303	\$330	\$317 \$337	\$320 \$340
20 yr	4th	\$290	\$296	\$299	\$312	\$318	\$321	\$348	\$354	\$358
		2.75					40-1	Ψ3 (0	Ψ334	Ψ336
Cafeteria employee temp 4.5 hours	1st	\$312	\$319	\$322	\$322	\$328	<b>\$222</b>	<b>#222</b>	<b>#</b> 220	00.10
0 yr	2nd	\$316	\$322	\$326	\$322	\$328	\$332 \$339	\$332 \$347	\$338 \$354	\$342 \$358
5 yr	3rd	\$321	\$327	\$330	\$339	\$346	\$349	\$347	\$374	\$338
0 yr	4th	\$325	\$331	\$335	\$347	\$354	\$358	\$384	\$374	\$378
		-		4555	4511	4551	Ψ336	Ψ <i>J</i> 0 <b>-</b>	Ψ392	<b>Φ</b> 390
100										
Cafeteria employee temp 5 hours	1st	\$347	\$354	\$357	\$357	\$365	\$368	\$368	\$376	\$379
0 yr	2nd	\$351	\$358	\$361	\$365	\$372	\$376	\$384	\$391	\$395
5 yr	3rd	\$355	\$362	\$366	\$374	\$382	\$386	\$403	\$411	\$416
0 yr	4th	\$359	\$367	\$370	\$383	\$391	\$395	\$421	\$429	\$434

# APPENDIX A

			Lowell	Public S	chools					
			Caf	eteria Wor	kers					
		July 1, 2017 to June 30, 2020								
			-							
		7/1/2017	1/1/2018	6/30/2017	7/1/2018	1/1/2019	6/30/2019	7/1/2019	1/1/2020	6/30/202
		0.0%	2.0%	1.0%	0.0%	2.0%	1.0%	0.0%	2.0%	1.0%
Title	STEP		Mid Point			Mid Point			Mid Point	
		0416	0.40.4	<b>#</b> 420	<b>#</b> 400	0.427	0.440	<b>#</b> 4.40	<b>#450</b>	
Cafeteria employee temp 6 hours	1st	\$416	\$424	\$429	\$429	\$437	\$442	\$442	\$450	\$45
10 yr	2nd	\$420	\$428	\$432	\$436	\$445	\$449	\$457	\$466	\$47
15 yr	3rd 4th	\$424 \$428	\$433 \$437	\$437 \$441	\$446 \$454	\$455 \$463	\$459 \$468	\$477	\$486	\$49
20 yr	4th	\$428	\$437	5441	\$454	\$403	\$408	\$494	\$504	\$50
						100				
Cafeteria employee temp 6.5 hours	1st	\$451	\$460	\$464	\$464	\$474	\$478	\$478	\$488	\$49
10 yr	2nd	\$454	\$463	\$468	\$472	\$481	\$486	\$494	\$504	\$509
15 yr	3rd	\$459	\$468	\$473	\$481	\$491	\$496	\$513	\$524	\$529
20 yr	4th	\$463	\$472	\$477	\$490	\$500	\$505	\$531	\$542	\$54
- 41-										
Call-in Caferteria employee Per hou	1st	11.00	11.00	11.00	12.00	12.00	12.00	12.00	12.00	12.00
Cafeteria Temp 3.5 hrs 17.5	1st	\$243	\$248	\$251	\$251	\$256	\$258	\$258	\$263	\$266
10 yr	2nd	\$247	\$252	\$254	\$258	\$263	\$266	\$274	\$279	\$282
15 yr	3rd	\$252	\$257	\$259	\$268	\$273	\$276	\$293	\$299	\$302
20 yr	4th	\$256	\$261	\$263	\$276	\$282	\$285	\$311	\$317	\$320
										v
Driver	1st	\$621	\$633	\$639	\$639	\$652	\$659	\$659	\$672	\$679
10 yr	2nd	\$624	\$637	\$643	\$647	\$660	\$667	\$674	\$688	\$695
15 yr	3rd	\$629	\$642	\$648	\$656	\$670	\$676	\$694	\$708	\$715
20 yr	4th	\$633	\$646	\$652	\$665	\$678	\$685	\$711	\$726	\$733
2017-2018 January 1										
10 yrs \$ 156.00	3.63	3.66	3.74	3.77	7.55	7.70	7.78	15.56	15.87	16.03
15 yrs \$ 352.00	8.19	8.27	8.43	8.52	17.04	17.38	17.55	35.10	35.80	36.16
20 yrs \$ 528.00	12.28	12.40	12.65	12.78	25.55	26.06	26.32	52.65	53.70	54.24
-										

LOWELL PUBLIC SCHOOLS

Chief Operating Officer 155 Merrimack Street Lowell, Massachusetts 01852 Phone: (978) 674-2019
Fax: (978) 937-7620
E-mail: jháll@lowell.k12.ma.us



## Minimum Wage Increase- Café Workers

To: Dr. Joel Boyd, Superintendent of Schools From: Dr. James P. Hall, Chief Operating Officer

Date: January 9, 2020

Re: Minimum Wage Increase for Café Workers

On January 1, 2020, the minimum hourly wage in Massachusetts increased to \$12.75. According to the Department of Labor Standards ("Applicability of M.G.L.c. 151 to Town Employees"), legislative intent excludes state employees from the state's minimum wage statute which extends to employees of municipalities as well (see enclosure- attached to March 1, 2019 memo).

Request a vote of the School Committee to increase our minimum hourly wage for cafeteria employees to \$13.00, so as to remain competitive with other positions that these employees may be looking at for employment. Alternatively, the Committee may consider just increasing the minimum hourly wage to \$12.75.

Since the beginning of the school year, there have been 3,100 call-in hours used for cafeteria workers. The rate of pay is currently \$12.00/hour. An increase to \$13.00/hour will likely have a budget impact of approximately \$2,800.00 as demand will likely decrease slightly as we have recently filled some positions. Should the Committee elect to only increase the rate to the \$12.75/hour minimum wage, the budgetary impact would be approximately \$2100.00.

I recommend that the minimum hourly rate of pay for cafeteria workers be increased to \$13.00 to help ensure that we meet staffing needs.

LOWELL PUBLIC SCHOOLS

Office of Assistant Superintendent 155 Morrimack Street Lowell, Massachusetts 01852 Phone: (978) 674-2020 Fax: (978) 937-7609 E-mail: bturner@lowell.k12.ma.us



### Minimum Wage Increase-Café Workers

To: School Committee

From: Billie Jo Turner, Assistant Superintendent RE: Minimum Wage Increase for Café Workers

Date: March 1, 2019

On January 1, 2019, the minimum wage in Massachusetts increased to \$12/hour. According to the Department of Labor Standards ("Applicability of M.G.L. c. 151 to Town Employees"), legislative intent excludes state employees from the state's minimum wage statute which extends to employees of municipalities as well. Conor Baldwin, the City CFO, stated that though we are not required to do so, we could "affirmatively elect to increase the wages."

We need the School Committee's vote to increase our minimum wage employees to the \$12 state approved rate.

### Minimum Wage Opinion Letter 02-13-02 - Applicability of M.G.L. c. 151 to Town Employees

February 13, 2002

Your letter to the Attorney General's Office regarding the applicability of the state minimum wage law to town employees has been forwarded to this Office. While the Attorney General's Office enforces the Massachusetts Minimum Fair Wage Law and Regulations, the Division of Occupational Safety is responsible for interpreting these laws.

The Massachusetts Minimum Fair Wage Law, M.G.L.. c. 151, §1, establishes the state minimum wage for employees in an "occupation" as defined by M.G.L.. c. 151, §2. Section 1 does not specifically include public employees, and neither does Section 2 in its definition of "occupation." In Grenier v. Town of Hubbardston, 7 Mass. App. Ct. 911, rescript (1979), the Massachusetts Appeals Court considered a minimum wage claim brought against the town by fire department employees. The Court held that the town did not owe the workers back wages because the "case falls within the rule that statutes regulating persons and occupations engaged in trade and industry are ordinarily construed not to apply to the Commonwealth or its political subdivisions unless the Legislature has expressly or by clear implication so provided." Id. at 911. Generally, a municipality is not subject to suit without its consent. See e.g. Bain v. City of Springfield, 424 Mass. 758, 762-763 (1997).

We note one instance where the Massachusetts Supreme Judicial Court held otherwise in a case brought under the Massachusetts Equal Pay Act (MEPA). See Jancey v. School Comm. of Everett, 421 Mass. 482 (1995), aff'd on reh'g, 427 Mass. 603 (1998). In Jancey, the SJC considered the question of whether the statutory definitions of "employee," "employer," and "employment" could be applied to a public school cafeteria worker despite the lack of any specific reference to claims brought in the public sector. The Court in that case stated that it would "not read into [the statutory definitions] an implied exclusion of public employment. If the Legislature had intended to exclude public employment, it could have done so by express language." Id. at 173. In any event, the instant case is distinguishable in that there is evidence of legislative intent to exclude municipal employees from coverage under M.G.L.. c. 151. By enacting M.G.L.. c. 41, §108A, the Legislature evidenced its clear intent to treat municipal employees differently, including within Section 108A the means to establish a municipal compensation plan establishing minimum and maximum wages. We note also that M.G.L., c. 40, §21A gives municipalities the ability to establish hours, days, and weeks of work and leaves of absence including holiday, vacation and sick leave for all employees other than those appointed by the school committee. Overtime compensation for municipal employees is governed by M.G.L., c. 149, §§33A-33C. Taken as a whole, these statutes evidence the Legislature's clear intent to establish different wage and hour rules for municipal employees and to exclude them from coverage under the state minimum wage laws which apply to private employers. [1]

I hope this information has been helpful. If I can be of any further assistance, please feel free to contact me.

Sincerely, Lisa C. Price Legal Counsel

Please note that public employers are subject to the federal minimum wage law, found in the Fair Labor Standards Act (FLSA) and regulations promulgated thereunder. For information about applicable federal wage and hour laws, you should contact the U.S. Department of Labor. The telephone number for the Boston Office is (617) 624-6700.

<sup>=</sup> Names have been omitted